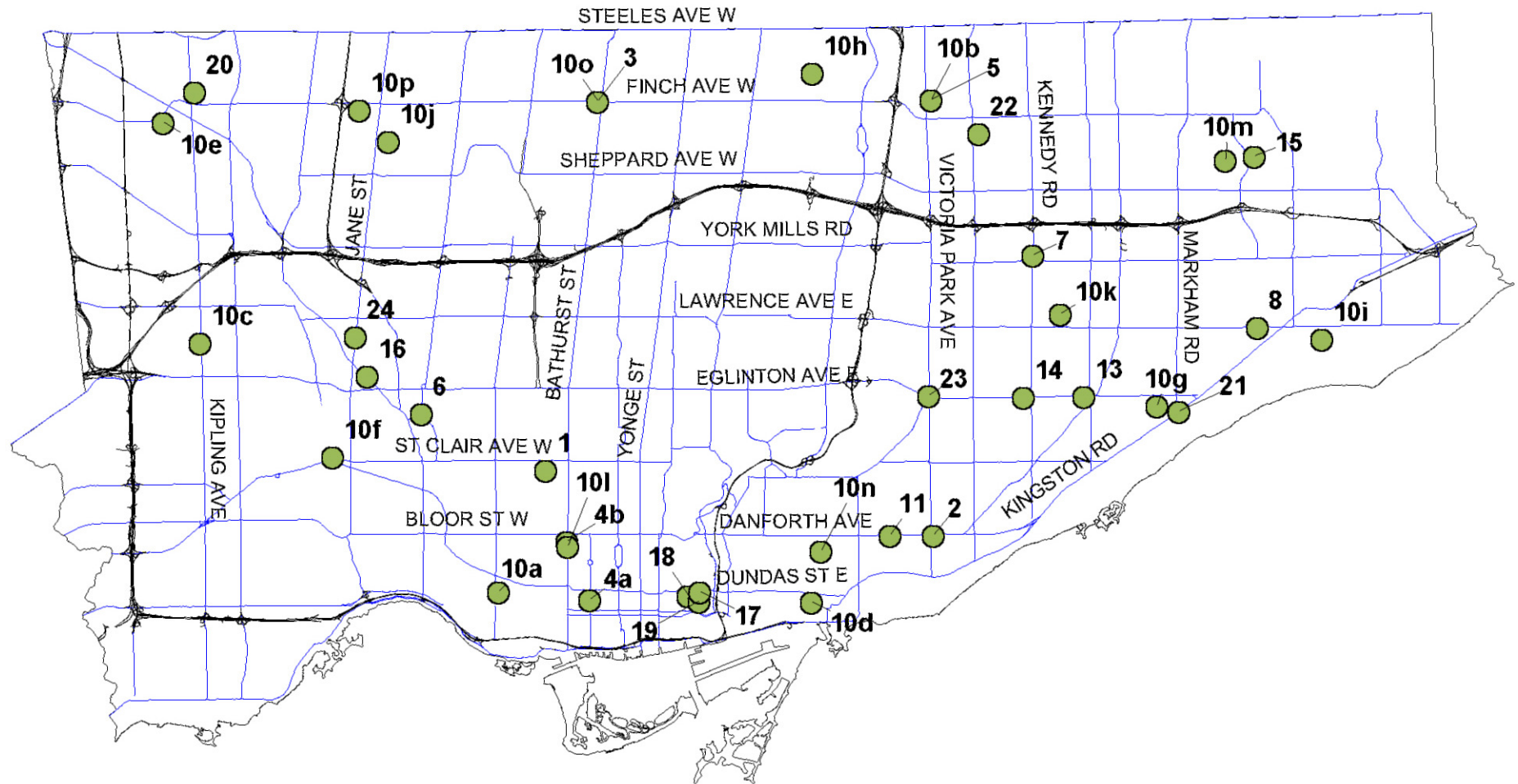


Community Hubs: A Scan of Toronto

Toronto Community Hub Profiles 2010-2011

Name	<u>Location</u>	<u>Type</u>
1 Artscape Wychwood Barns	601 Christie Street	Independent
2 AccessPoint	3079 Danforth Avenue	United Way
3 Bathurst Finch Community Hub	550 Finch Ave West	United Way
4a Centre for Social Innovation	215 Spadina Avenue	Independent
4b	720 Bathurst Street	
5 Chester Le Child Care & Community Hub	201 Chester Le Boulevard	City of Toronto
6 Community Service Alliance	1652 Keele Street	City of Toronto
7 Dorset Park Community Hub	1911 Kennedy Road	United Way
8 East Scarborough Storefront	4040 Lawrence Avenue East	City of Toronto
9 Etobicoke Youth Network	TBD - Not on map	Independent
10 Full Service Schools		Toronto District School Board
10a Alexander Muir/Gladstone Ave PS/ The Grove CS	108 Gladstone Ave	
10b Chester Le Jr. PS	201 Chester Le Blvd	
10c Dixon Grove JMS	315 The Westway	
10d Duke of Connaught Jr. & Sr. PS	70 Woodfield Rd	
10e Elmbank JMA	10 Pittsboro Dr	
10f Lambton Park CS	50 Bernice Cres	
10g Mason Road Jr. PS	78 Mason Rd	
10h Pineway PS	110 Pineway Blvd	
10i Joseph Brant Sr. PS	270 Manse Rd	
10j Oakdale Park MS	315 Grandravine Dr	
10k Bendale BTI	1555 Midland Ave	
10l Central Technical School	725 Bathurst St	
10m Lester B. Pearson CI	150 Tapscott Rd	
10n Monarch Park CI	1 Hanson St	
10o Northview Heights SS	550 Finch Ave W	
10p Westview Centennial SS	755 Oakdale Rd	
11 Hope United Church	2550 Danforth Avenue	Independent
12 Maison de la Francophonie	TBD - Not on map	Independent
13 Mid-Scarborough Hub	2660 Eglinton Avenue East	United Way
14 ProTech Media Centre - Eglinton East Kennedy Park	2380 Eglinton Avenue East	City of Toronto
15 ProTech Media Centre - Malvern / The Spot	30 Sewells Road	City of Toronto
16 ProTech Media Centre - Weston Mt. Dennis	5 Bartonville Avenue	City of Toronto
17 Regent Park Arts & Culture Hub	591 Dundas Avenue East	City of Toronto
18 Regent Park Children & Youth Hub	40 Regent Street	City of Toronto
19 Regent Park Recreation Cente - Employment & Enterprise Hub	440 Shuter Street	City of Toronto
20 Rexdale Multiservice Community Hub	21 Panorama Court	City of Toronto/United Way
21 Scarborough Village Community Hub	3600 Kingston Road	City of Toronto
22 Steeles-L'Amoureux Community Hub	1251 Bridletowne Circle	City of Toronto/United Way
23 Victoria Village Community Hub	1527 Victoria Park Avenue	United Way
24 Weston Mount Dennis Community Hub	1541 Jane Street	United Way

Toronto Community Hub Profiles 2010-11



1 - Artscape Wychwood Barns	
Initiator	Artscape
Location	601 Christie Street
Status	Established. Opened November 2008.
Specific population/Community need	Local community with larger city as wider audience.
Primary Purpose	Community arts, environmental, food sustainability; economic development
Governance form	Tenant charter. Structurally, Artscape is the landlord, responsible for property management. Community stewardship through a separate non-profit, the Wynchwood-Barns Community Association. This organization works collaboratively to coordinate with the community and Artscape. It is made up of representatives from the community and manages stakeholder relations, runs the community gallery, and directs a lot of events that take place on the site. There is also the Artscape Tenant Selection Committee, representing tenants from Artscape's projects. And the Artscape Board of Directors is the governing body of Wynchwood Barns.
Governance lead	ArtsScape + 12 tenant organizations, 26 artists & their families + The Stop Community Centre.
Co-location form	Permanent/tenant; use tenant charter. There are approximately two site staff, building and tenant services. "The diversity of the tenant mix is one of the keys to making it work. They used to throw a bunch of artists in the room and then wait for the magic to happen. It was only when we started mixing it up - environment, art, housing - out of the mix comes this organic energy that makes it dynamic."
Funding structure	The tenants pay rent. Through the rental revenues, the facility can pay for itself. No on-going government funding, completely self-sustaining. Operating costs approximately \$550,000 annually. Staffing mainly events services staff. Maintenance staff and back-office services happens out of Artscape, shared with seven other properties, for economy of scale.
Capital funding	Raised \$22 million during the capital phase. Carrying approx. \$5 million in financing.
Programming focus	Arts, food, environment.
Enabling Policy impetus	Building became available in context of growing general policy support for creative economy.
Community involvement	Artscape offers year-round space for community festivals and special events and acts as a meeting place for the neighbourhood. Community-driven: "If the vision is strong enough, investment can be found." Five years of community consultation to develop the Barns. Pre-project planning builds support, momentum to make it happen."
Employment focus	Live/Work Space supports viability of resident artists.

2 - AccessPoint - Crescent Town/Taylor Massey	
Initiator	United Way and Ontario Ministry of Health and Long Term Care (expansion of Community Health Centres).
Location	3079 Danforth in the Crescent Town/Taylor Massey Priority Neighbourhood Area. Location is leased.
Status	Established. Construction began Nov. 2009. Opened August 2010. Official launch October 2010.
Specific population/Community need	Local population from Crescent Town/Taylor Massey Priority Neighbourhood Area
Primary Purpose	Community and social service hub. Community space, both formal and informal. Youth-dedicated space. Green roof.
Governance form	Lead Agency + Anchor Partners + Itinerant tenants
Governance lead	Access Alliance Multicultural Health and Community Services is lead agency (as Community Health Center); Anchor tenants are East York/East Toronto Family Resources, Warden Woods Conflict Resolution Services, City of Toronto Employment and Social Services, and Action for Neighbourhood Change
Co-location form	Mixed - lead, permanent & temporary
Funding structure	Sustained funding from United Way Toronto of \$150,000/year. Rent from tenants.
Capital funding	Major gift through United Way Toronto, \$1 million. Additional capital funding from Ontario Ministry of Health. Total budget \$2.8 million.
Programming focus	Multi-service
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	Advisory Committees for residents and for community agencies.
Employment focus	Toronto Employment & Social Services offers services on-site.

3 - Bathurst Finch Community Hub	
Initiator	United Way and Ontario Ministry of Health and Long Term Care (expansion of Community Health Centres).
Location	550 Finch Avenue West in the Westminster-Branson Priority Neighbourhood Area. Leasing a lot at existing school to build Hub. Using a temporary location until built.
Status	In development. 18,500 sq. ft. on two floors.
Specific population/Community need	Local population from Bathurst Finch Priority Neighbourhood Area
Primary Purpose	Community social service hub and satellite community health centre.
Governance form	Lead Agency + Anchor Partners + Itinerant tenants
Governance lead	Unison Health and Community Services (formerly New Heights Community Health Centre) as lead; Partners to be confirmed
Co-location form	Mixed - lead, permanent & temporary. Partners are self-selected rather than pre-selected; many already offering services in the neighbourhood.
Funding structure	Sustained funding from United Way Toronto of \$150,000/year. Rent from tenants. Still to be determined. Expect operating budget to be approx. \$1 million/year.
Capital funding	\$2 million from Infrastructure Canada. Major gift through United Way Toronto, \$1 million. Ontario Ministry of Health and Long Term Care \$3.5 million. TDSB providing \$500,000 for landscaping and paving.
Programming focus	Multi-service + health
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	Advisory Committees for residents. Focus groups related to development of CHC. Also community space.
Employment focus	None identified

4 - Centre for Social Innovation	
Initiator	Social entrepreneurs/Private investors
Location	Two locations: 215 Spadina Ave. & 720 Bathurst Street
Status	Launched 2004
Specific population/Community need	Social purpose organizations. Not-for-profit or for-profit tenants with different mandates (environmental, social, cultural or economic impacts).
Primary Purpose	Container for social incubation. Chose not to define social mission too narrowly. Also offering administrative, legal and fiduciary support. "The three C's in community are curate, culture and connection. We see our role as building the space rather than the connections, but we do work at animating, introducing people to each other and fostering connections. At the level of space, the theory manifests itself in the attention to the space including the furnishings, the infrastructure, meeting rooms, photocopier and how people flow through the space. It creates a diffuse collaboration...less about forming a new unit than about each organization and individual being more effective in their work because they can draw upon the collective social, intellectual and knowledge pool....Collaboration only really works when there is some mutual self-interest."
Governance form	Independent board focused on strategy. Tenants do not have a role in the governance of the building. No interest. "We refer to our way of operating as a benevolent dictatorship. When we first started out, [tenants] gave us the input that they didn't want a co-op in their lives, that they had their own organization to run." The staff positions are Director of Operations, Director of Community Animation, Program Director, Executive Director, Bookkeeper, Communications, Leasing, animators and host who play a frontline position.
Governance lead	Board of Directors
Co-location form	Tenanancy, self-selected. "we don't want to be adjudicator for what is good....There is a curating process and selection of tenants, building the container rather than the connections." Do work to animate space. Shared services include photocopier, meeting rooms, kitchen.

4 - Centre for Social Innovation (cont'd)	
Funding structure	Predicated on a revenue generating model. It has taken several years. Seek occasional grants for special purposes. Don't provide subsidized rent. Salaries for 13 staff (7 in 2009) are paid from operating revenues, many project-based. Additional funding brought in from consulting. The operating budget was previously \$1.2 million. With the expansion to new space on Bathurst, operating budget is \$3 - 4 million. "We need to be a certain scale to be self-sufficient. Economy of scale is reached at 10,000 sq. ft. Scale matters."
Capital funding	Initial location began with investment from 4 social entrepreneurs/private investors. "To get this sort of project off the ground, it does take a grant or funding and use of the building." The Bathhurst expansion is allowing move to an ownership model, to build some equity. Received a mortgage for 75% of value of building because of loan guarantee (otherwise 65%). Rest from private investors.
Programming focus	Broadly defined as social purpose. No specific programming. In the past emphasized diversity. New space will have themes on each floor: Toronto/urban agenda, and Social Technology/crowd-sourcing/media.
Enabling Policy impetus	None identified.
Community involvement	Not based on a geographic community - meeting rooms are rented out to external groups.
Employment focus	Incubator for social entrepreneurs and organizations.

5 - Chester Le Child Care and Community Hub	
Initiator	City of Toronto
Location	201 Chester Le Boulevard in Steeles-L'Amoreaux Priority Neighbourhood Area.
Status	New location in development. Ground breaking June 2010. The Chester Le Community Centre (micro hub), est. 2005, will move into space when ready.
Specific population/Community need	Local community in Steeles-L'Amoreaux Priority Neighbourhood Area. Strong children and youth focus.
Primary Purpose	Child care and community space. Classes supporting women and children, job skills, and space for religious/cultural activities.
Governance form	Lead agency will be supported by City of Toronto Children's Services.
Governance lead	Expression of Interest process currently underway.
Co-location form	TBD
Funding structure	TBD
Capital funding	\$3.7 million expansion of local school from City of Toronto Partnership, Opportunities, Legacy (POL) Fund and Children's Services.
Programming focus	Children and youth. 92 space childcare centre, 5,000 sq. ft. community space on second floor, including a community kitchen, computer lab and youth lounge.
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	Neighbourhood Action Partnership table has been active in gathering resident input.
Employment focus	Some job skills development.

6 - Community Service Alliance	
Initiator	Local community/Grassroots
Location	1652 Keele Street in the Weston/Mount Dennis Priority Neighbourhood Area. Co-located with For Youth Initiative (youth-dedicated space).
Status	Established in November 2005 at current location. Sited in another civic building before that (former police station at 2696 Eglinton West)
Specific population/Community need	Weston/Mount Dennis residents.
Primary Purpose	Multi-service.
Governance form	Collaborative, but each organization retains its own autonomy, funding, planning. In discussions with City to establish a Board of Management, with local residents and official City representation.
Governance lead	Social Planning Toronto + Community Action Resource Centre
Co-location form	Seven tenant organization. Share internet, photocopying, landscaping. City of Toronto covers maintenance and security. Would like to expand to include receptionist, child-minding and community space.
Funding structure	Tenants pay below-market rent to City, but have limited resources. The Youth Challenge Fund has allowed hiring of staff for the For Youth Initiative.
Capital funding	\$150,000 3-year grant from Trillium to renovate the main floor lobby.
Programming focus	Multi-service.
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	Community agency based.
Employment focus	None yet identified

7 - Dorset Park Hub	
Initiator	United Way
Location	1911 Kennedy Avenue at Ellesmere in Dorset Park Priority Neighbourhood Area. In a strip mall; leased from private landlord.
Status	Location identified, and Newcomer Services launched September 2010. The Hub is targeted to open in 2011 (Preliminary services being delivered. Renovations underway. Already well-used.)
Specific population/Community need	Population of Dorset Park Priority Neighbourhood Area.
Primary Purpose	Multi-service and community space
Governance form	Lead Agency + Anchor Partners + Itinerant tenants
Governance lead	Agincourt Community Services. Possible partners being confirmed, but so far include John Howard Society, Toronto District School Board, and City of Toronto. Also may be main site for Families for Mental Health Everywhere and a Francophone artisanale group.
Co-location form	TBD. Some early visioning has been done. Services will share information and core office resources, such as reception, information technology, cleaning, phone lines, photocopying.
Funding structure	United Way providing on-going core funding of \$150,000. This will be used to fund a hub manager as well as other operating costs. Rent of tenants will also cover costs. Some space may be made available at no cost.
Capital funding	Major gift through United Way Toronto, \$1 million
Programming focus	In development. Will retain broad, multi-age focus.
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	At least three spaces on governance committee for community reps. At least two will be youth. Community consultations around use of space.
Employment focus	Access Employment will provide focus on youth; YMCA will provide adult employment services.

8 - East Scarborough Storefront	
Initiator	Local Community/Grassroots
Location	4040 Lawrence Ave. West. In former police station. Previously in a strip mall.
Status	Established. Current site is 7,600 sq. ft. Adding another 8,000 with expansion.
Specific population/Community need	Local geographic community of Kingston-Galloway, although people outside the area can access the services.
Primary Purpose	"Provide accessible safe space for community members of all ages and cultures to find and share the solutions they need to live healthy lives, find meaningful work, play, and thrive...a model for social innovation and transformation in communities."
Governance form	Steering committee made up of half community representatives and half agency representatives.
Governance lead	Storefront chose not to incorporate. TIDES Foundation in U.S. provides the governance platform, do the back office and are the legal entity for the Storefront. TIDES does not get involved in any programming issues. "Part of the Storefront ethos is to be nimble at the drop of a hat, we can support a new initiative because there is not a bureaucracy to negotiate. We have partnership agreements, but they are not cumbersome." We are not anyone's landlord.
Co-location form	Itinerant. Every agency that wants to offer a program does. To date, every agency that is part of Storefront has self-selected (40 agencies in total). All the organizations have offices elsewhere. Don't have any receptionist, but do common intake through community resource specialist who makes appropriate referrals. Limited use of common photocopier available. Local Immigration Partnership only on-site permanent.
Funding structure	Original funding from HRDC. Now located in an old police station owned by the City of Toronto. City of Toronto provides occupancy space at below market rent. After maintenance costs, operating budget is \$7,500/month for the facility. Half the budget will come from Employment Ontario. Core funding from United Way and the City. Additional funding from Metcalf and Trillium Foundations and private donors.
Capital funding	Embarking on a capital campaign, approaching different funders. Target to raise \$5 million for expansion. Looking at Trillium funding.

8 - East Scarborough Storefront (cont'd)	
Programming focus	No specific focus; Storefront is about providing the bridging and linking between the community and agencies. Don't deal with the "content" of services. For example, have 5 different settlement programs geared at different languages - the availability of services is balanced through the Storefront. Have facilitated organizations to run joint programs - if they want. "The Storefront culture developed with all the agencies pitching in for services. The sharing of resources helped to develop a community culture."
Enabling Policy impetus	Grassroots initiative, but because located in a Priority Neighbourhood Area, agencies can access funding to do work here. "The Storefront really has had a momentum of its own. We have people/organizations that are mandated to serve the community that don't have anywhere to do it."
Community involvement	Put out a general call and asked people who were already involved. First year and a half there was a lot of partnership-building and community needs assessment. 60 representatives showed up at the first meeting. On-going community consultations, tracking, and mainly in the form of "Community Speaks," used to be quarterly, now 8 times a year, invite community for dinner. Discussion used to focus on Storefront policies, but now more broadly based political ideas like food security, housing, transportation also discussed. Space is for organizations, services, programming.
Employment focus	Involved now in local economic development. "We are working to see what can we do to change people's economic status." In the process of developing a business incubator and other economic supports, providing micro-loans. Came out of the community market. Vendors were saying they can do the market, but need help to turn it into a year-round business. The business incubator program is a partnership with the U of T Scarborough campus for new and existing business. We found that 94 of businesses in the area don't have business plans and 52 percent don't know what one is. We will target services for them. Not sure about the funding of the business incubator, meeting with potential funder. Now set as Employment Ontario hub for the area, with \$200,000 funding. "To the province's credit they have recognized that employment services are best provided when there are other services, such as addiction, literacy, housing services. If people come to the Storefront, they get the other services."

9 - Etobicoke Youth Network (previously Roots of Violence Network)	
Initiator	Community/Grassroots
Location	To be determined.
Status	In early stages of development
Specific population/Community need	Youth in central Etobicoke.
Primary Purpose	Key stakeholders have identified that central Etobicoke doesn't have enough service for youth. Invited service-providers to join the table. Identified space as one of the main challenges for the inner suburbs "a constant complaint." Have held discussions over the last year, started talking about it; invited guest speakers including from other hubs.
Governance form	Collaborative, TBD
Governance lead	Social Planning Toronto
Co-location form	TBD
Funding structure	TBD
Capital funding	TBD
Programming focus	Youth
Enabling Policy impetus	None identified.
Community involvement	Initiative is community-driven.
Employment focus	Employment agencies at the table including JobStart and YMCA & YWCA.

10 - Full Service Schools (TDSB)	
Initiator	Toronto District School Board
Location	Across Toronto. 16 sites, both elementary and high schools.
Status	Launching through 2010/2011.
Specific population/Community need	Residents of the neighbourhood within which the school is located.
Primary Purpose	To deliver services to students, their families and communities.
Governance form	Steering Committee with membership from TDSB, Advocacy grassroots groups, OISE, City of Toronto, Ministry of Children & Youth, Ministry of Citizenship & Immigration, and United Way. Individual sites will have local governance structure. Still being developed at that level.
Governance lead	Toronto District School Board. Will need to look at permitting, lease agreement, shared costs, labour issues, risk-management, health & safety and range of other issues.
Co-location form	Sited in schools. Needs will be identified locally.
Funding structure	Looking for support from Ministry of Education, Ministry of Health and the Ministry of Children & Youth Services. Funded for one year at a time.
Capital funding	None identified in Vision.
Programming focus	Looking for "full-use" versus "parallel use" partners.
Enabling Policy impetus	TDSB Vision of Hope
Community involvement	Conducting community surveys with parents. Supported by School Councils. Recruitment to local committees pending.
Employment focus	To be determined at individual sites.

11 - Hope United Church	
Initiator	Hope United Church
Location	2550 Danforth Avenue (using church space).
Status	In development. Being regarded as a pilot model by United Church of Canada.
Specific population/Community need	Local community.
Primary Purpose	Provide community services and better utilization of space. Strong focus on youth.
Governance form	TBD
Governance lead	Hope United Congregation and Neighbourhood Centre - "learning from each other."
Co-location form	TBD. Likely to include other tenants.
Funding structure	TBD.
Capital funding	TBD. Limited, still sourcing.
Programming focus	Youth, Social entrepreneurship.
Enabling Policy impetus	The United Church is viewing this as a pilot for other congregations with declining populations and as an opportunity to retain social justice mission.
Community involvement	Consultations and Open Houses held to gather local community vision.
Employment focus	Social entrepreneurship for youth highlighted in planning.

12 - Maison de la Francophonie	
Initiator	Maison de la Francophonie
Location	TBD
Status	In early stages of development. Needs assessment completed. Key partners identified. Completed business plan in 2009. Looking for approx. 48,000 sq. ft.
Specific population/Community need	Francophone/Francophile community of Toronto
Primary Purpose	Creating a critical mass of services for Francophone population.
Governance form	Will establish separate non-profit. Tenants will be members, voting rights based on sq. ft. Also a seat for community representative. Currently structured as a Steering Committee of five for development phase.
Governance lead	Maison Francophonie as lead + REDI, College Montreal, La Passerelle.
Co-location form	TBD - 12 interested tenants.
Funding structure	Tenants. Self-sustaining.
Capital funding	Looking for \$9 million. Presented to all levels of government Looking for matching funds. Also fundraising from community and Foundations.
Programming focus	Broad-based. Social, cultural, special events, educational, legal, child care, café.
Enabling Policy impetus	None identified
Community involvement	On-line surveys, focus groups and meetings. Enthusiastic response.
Employment focus	TBD

13 - Mid-Scarborough Hub - "The Hub"	
Initiator	United Way and Ontario Ministry of Health and Long Term Care (expansion of Community Health Centres).
Location	2660 Eglinton Avenue East at Brimley; Private lease (strip mall) in Eglinton East/Kennedy Park Priority Neighbourhood Area
Status	Construction completed November 2009; Occupancy/Opened January 2010
Specific population/Community need	Residents of Eglinton East/Kennedy Park Priority Neighbourhood Area of
Primary Purpose	Neighbourhood Revitalization. Health Service delivery.
Governance form	Lead Agency
Governance lead	Lead: West Hill Community Services. Anchor partners: YMCA; Community Resource Connections of Toronto; Vasantham Tamil Seniors Wellness Services; City of Toronto Dental Clinic, Sabawon Afghan Family Education and Counselling Centre (SAFE)
Co-location form	Lead Agency, anchor tenants and itinerant tenants.
Funding structure	Sustained funding from United Way Toronto of \$150,000/year. Rent from tenants. Need another \$150,000 - \$160,000 annually for core operating costs. Operating budget for entire centre is close to \$500,000.
Capital funding	Main hub was \$3.2 million. Funded through major gift from United Way Toronto, \$1 million. CHC funding for CHC space through the Ministry of Health.
Programming focus	Multiservice - social, health, community.
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	Advisory Committees. Community consultations also done through development phases, in partnership with Action for Neighbourhood Change.
Employment focus	Some partners have employment focus; looking at adding others.

14 - ProTech Media Centre-Eglinton East/Kennedy Park	
Initiator	City of Toronto
Location	2380 Eglinton Avenue East in Kennedy & Eglinton branch of Toronto Public Library.
Status	Launched August 2009.
Specific population/Community need	Youth in Kennedy/Eglinton area.
Primary Purpose	Create technology centre for youth/community space; First year focused on site installation and stabilization; Second Year, focus on youth engagement; Third year, look at expansion of service clientele.
Governance form	Tropicana Community Services in partnership with the City of Toronto, the Toronto Public Library, and Centennial College. Tropicana is acting as the grant trustee and is responsible for day-to-day operations.
Governance lead	Tropicana Community Services
Co-location form	Co-location in public library which offers a wide array of services. Cross-referrals made. ProTech participants use a library card when they attend.
Funding structure	Operating funds for three years from Microsoft. Ongoing fundraising strategy being pursued by partnership.
Capital funding	Start-up donation of \$1 million in cash, digital learning curriculum and technology from Microsoft, leveraged through capital contribution from City of Toronto Partnership, Opportunities, Legacy Fund.
Programming focus	Graphic design, web design, video production, 3D animation, photography, word processing and video game design skills
Enabling Policy impetus	Strong Neighbourhoods Strategy, Corporate sponsor
Community involvement	City of Toronto staff polled community before opening; Youth Advisory Board provides input on programming.
Employment focus	Skills-building. Tropicana also operates a drop-in program two times a month where youth can get help with resume-writing, letter-writing and on-line job searches.

15 - ProTech Media Centre-Malvern / The SPOT	
Initiator	City of Toronto
Location	30 Sewells Road; adjacent spaces in new build attached to Malvern Library; Malvern Priority Neighbourhood Area
Status	In development. Partners of the S.P.O.T. and ProTech have formed a partnership committee, including City of Toronto, Centennial College, Toronto Public Library, local Malvern youth, East Metro Youth Services etc.
Specific population/Community need	Youth in Malvern area
Primary Purpose	Create multi-purpose youth community space with a technology training centre as an anchoring component
Governance form	Formal steering committee - 9 young people and 7 organizational allies: Taibu CHC, Malvern Family Resource Centre, City of Toronto/Parks, Forestry & Recreation, Urbanology Magazine, Toronto Public Library and HoodLink, Rose Project. Centennial College sitting at table.
Governance lead	The Library Board is the trustee for The S.P.O.T.; East Metro Youth Services will be the operator for the ProTech Media Centre; and a partnership committee including youth supports decision-making.
Co-location form	Multiple organization partners support operations at the library.
Funding structure	Operating budget is \$640,961 from the Youth Challenge Fund (YCF) towards the SPOT over three years. ProTech also has a separate operating budget drawing funds from Microsoft Canada. Need to move towards sustainability.
Capital funding	\$1.15 million through YCF, City of Toronto Partnership, Opportunities and Legacy (POL) Fund contributed \$1.1 Million. Start-up donation of \$1 million in cash, digital learning curriculum and technology from Microsoft, leveraged through POL. Additional \$600,000 for outdoor plaza/program area.
Programming focus	Capacity building of youth through graphic design, web design, video production, 3D animation, photography, word processing and video game design skills. Also mentorship programs.
Enabling Policy impetus	Strong Neighbourhoods Strategy, Corporate sponsor
Community involvement	City staff polled community deciding on location and engaged a group of local youth to support space vision, design decisions, and program priorities before opening
Employment focus	Program offers skills-training and job search workshops.

16 - ProTech Media Centre-Weston/Mt.Dennis	
Initiator	City of Toronto
Location	5 Bartonville Ave. East.; 5 year lease below market rent, with renewal option. Was a vacant City works yard. Centrally located in Weston/Mount Dennis Priority Neighbourhood Area, near transit.
Status	Launching
Specific population/Community need	Youth in Weston/Mount Dennis area
Primary Purpose	Create technology centre for youth/community space
Governance form	Not specified.
Governance lead	Urban Arts Community Arts Council in partnership with City of Toronto, Microsoft Canada, Humber College and Renewed Computer technology
Co-location form	TBD
Funding structure	Not specified.
Capital funding	The City's Partnership, Opportunities and Legacy Fund investment has leveraged an additional estimated \$315,000 in funding and in-kind.
Programming focus	Youth, digital media.
Enabling Policy impetus	Strong Neighbourhoods Strategy. Through an extensive review process, Facilities & Real Estate determined that this City property is no longer needed for yard purposes. (Yard Consolidated Study - Etobicoke York District)
Community involvement	Extensive involvement in development through the Neighbourhood Action Partnership Table.
Employment focus	Skills development centre for information technology and arts.

17 - Regent Park Arts & Culture Hub	
Initiator	City of Toronto
Location	591 Dundas Avenue East (temporary address)
Status	In development. Funding deadlines set March 31, 2011 for final stage of development. Opening of the hub will kick off Phase II of Regent Park Redevelopment.
Specific population/Community need	Local community of Regent Park and destination point for the rest of the city.
Primary Purpose	Platform for cultural exchange and collaboration; a showcase, incubator, workshop, "social heart" of community. Commitment to children, youth and families.
Governance form	Management committee and community-based steering committee.
Governance lead	Artscape identified as the facility operator through an RFP process from TCHC and Daniels Corporation in July 2009. Management table consists of Artscape, TCHC, Daniels Corp., set up as a non-profit entity. Also a community-based steering committee, including membership from Regent Park Neighbourhood Initiative, the Christian Resource Centre, and the City of Toronto.
Co-location form	Tenant selection committee composed of members of Community Steering Committee. The first floor will focus on performance and creation. Third floor to be operated by Centre for Social Innovation focused on social entrepreneurship. Each organization will have own space, be somewhat autonomous, and most will make hub their primary location. There will be a joint programming committee. One of the challenges will be to include arts organizations already operating in Regent Park.
Funding structure	The building will operate on a cost-recovery basis, from rentals to tenants to a café. Still to be determined.
Capital funding	TCHC and the City spearheaded an application to Infrastructure Canada. Received \$12 million from federal government and \$12M from province to build a new 50,000 sq. ft. building. TCHC provided the land.
Programming focus	A showcase for artistic talent, incubator for creative ventures, workshop for new artistic creations and "social heart" of Regent Park revitalization. Special commitment to young people. Quadruple bottom-line: culture, social, economic, ecological.
Enabling Policy impetus	Regent Park Social Development Plan; conducted feasibility study with funds from Heritage Canada.
Community involvement	Community consultation as part of revitalization process. Community also involved in feasibility study. A community-based steering committee. Lots of consultation on program development, but because of deadline for construction is quick, less consultation on design of building.
Employment focus	Incubator element. Possibly more as tenants still being selected.

18 - Regent Park Children & Youth Hub	
Initiator	City of Toronto
Location	40 Regent Street
Status	Operational as of January 2011
Specific population/Community need	Local community of Regent Park
Primary Purpose	Childcare centre, youth and media spaces.
Governance form	Not specified.
Governance lead	Not specified.
Co-location form	Tenants include Parents for Better Beginnings, Regent Park Focus and the Regent Park Daycare. Youth media programs are also being developed
Funding structure	From current operating budgets, will plan for expansion. Subsidized rent for building, as approved by City Council, to be renewed every 5 years. City will gap current operating costs.
Capital funding	Infrastructure Canada funding.
Programming focus	Localized service delivery and integration.
Enabling Policy impetus	Regent Park Social Development Plan
Community involvement	On-going.
Employment focus	Not specifically although childcare required by working families.

19 - Regent Park Recreational Centre/Employment and Enterprise Hub	
Initiator	City of Toronto
Location	440 Shuter Street
Status	In development. To be completed by 2011/2012.
Specific population/Community need	Residents of Regent Park. To be co-located with Nelson Mandela Park School. The school and recreation centre will act as anchors on the site.
Primary Purpose	A centre for employment and economic development services for the local area.
Governance form	Regent Park Employment and Enterprise Committee while in development. Includes representatives from local agencies, TCHC and City. Also a more broad-based Social Development Stakeholders Table for service planning.
Governance lead	Toronto Employment & Social Services, partnering with Employment Ontario for Enterprise and Small Business support.
Co-location form	Main tenants + itinerant service providers. Collaborative. Joint training possible. Space in high demand.
Funding structure	TBD with funding from City of Toronto
Capital funding	Part of Regent Park Revitalization
Programming focus	Employment support services. Have also identified community gardens as a priority.
Enabling Policy impetus	Regent Park Social Development Plan
Community involvement	Consultations occurred through the Social Development Plan - strong response from community. Will also involve local community agencies.
Employment focus	Targetted specifically for employment support.

20 - Rexdale Multi-Service Community Hub	
Initiator	United Way and Ontario Ministry of Health and Long Term Care (expansion of Community Health Centres).
Location	21 Panorama Court, near Finch Ave. West and Kipling Avenues, in former Father Henry Carr school; Jamestown/Rexdale Priority Neighbourhood Area. 77,000 sq. ft.
Status	In development. 10 Confirmed Community Partners + 1 City of Toronto Division: Rexdale Community Health Centre, Albion Neighbourhood Services, Rexdale Legal Clinic, Big Brothers and Big Sisters Toronto, Community MicroSkills, Rexdale Women's Center, Dejinta, HAS settlement services, Somali Business Development Centre, Delta Family Services, ProTech Media Centre and City of Toronto Employment & Social Services.
Specific population/Community need	Local population from Jamestown/Rexdale Priority Neighbourhood Area
Primary Purpose	Community and social service hub. Community space, both formal and informal.
Governance form	Variation on a Board of Management as required by the City since staff are not City employees: Steering Committee of tenants, Toronto Employment & Social Services and United Way. Strategic plan and governance model in development.
Governance lead	Rexdale Community Health Centre (CHC) & Albion Neighbourhood Services.
Co-location form	All tenants. Space is leased from the City of Toronto. Two lead agencies responsible for coordination and steering committee. Rexdale Women's Centre to co-locate as major partner.
Funding structure	Sustained funding from United Way Toronto and rent from tenants. City of Toronto funds some partners.
Capital funding	\$13.5 million total capital renovation budget. \$5.46M from Infrastructure Canada Fund (partnership with Province), \$4.5M from City of Toronto, \$2.4m from United Way, \$559K from Trillium Foundation. Other funders include Legal Aid Ontario, Citizenship and Immigration Canada.
Programming focus	Creating services for the community and space for residents and community agencies.
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	Advisory Committees for residents and for community agencies active in development phase. At different stages of development, used different strategies of engagement. Community residents are volunteering on different committees. Looking to a residents' reference group. Residents have identified affordable space as priority, as accessible as possible.
Employment focus	Both the City of Toronto Employment and Social Services and MicroSkills are partners and will be offering services in the hub.

21 - Scarborough Village Community Hub	
Initiator	City of Toronto
Location	3600 Kingston Road. Scarborough Village Community Centre, 2,500 sq. ft.
Status	In development. Ground-breaking June 2010. To be completed by March 2011. Will have a large multi-purpose room, smaller meeting room, childcare space and kitchen facilities.
Specific population/Community need	Local community, especially youth.
Primary Purpose	First priority was a youth space as part of local community centre. Second priority was community & service delivery space.
Governance form	To be determined with the City. Looking at partnerships.
Governance lead	Steering committee includes the Scarborough Village Community Space Service Hub, City of Toronto, agency reps from Catholic Social Services and YouthLink, and residents associations. There is currently an Expression of Interest to select the agency lead.
Co-location form	Agencies share common intake process and maintenance.
Funding structure	Exploring below market rent with City of Toronto Parks, Forestry & Recreation Division. No operating budget yet been identified. Residents' Association has no funding. Looking for grant opportunities.
Capital funding	\$900,000 from City of Toronto Partnership, Opportunities and Legacy Fund. \$400,000 each from Federal and Provincial governments (Recreational Infrastructure Funding).
Programming focus	TBD
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	Held a series of focus groups with the community and asked community to dream about what they would like to see in the space and range of programming. Residents have also been involved on the steering committee.
Employment focus	Not identified

22 - Steeles-L'Amoreaux Community Hub	
Initiator	City of Toronto and United Way
Location	1251 Bridletowne Circle in former school of Timothy Eaton B.T.I.; Steeles-L'Amoreaux Priority Neighbourhood Area, 11,000 sq. ft.
Status	In development. Expected occupancy in 2012.
Specific population/Community need	Local residents of Steeles-L'Amoreaux Priority Neighbourhood Area
Primary Purpose	Community services
Governance form	Steering Committee includes YouthLink, Agincourt Community Services, West Scarborough Neighbourhood Community Centre, Carefirst Seniors, and City of Toronto, Community Services.
Governance lead	YouthLink is the lead of 24 agencies.
Co-location form	Lead Agency + Anchor Partners + Itinerant tenants
Funding structure	TBD
Capital funding	\$7 million from City of Toronto land acquisition reserve fund to acquire former school. Major donor gift from United Way to contribute \$1 million. Others to be determined. Some capital funding amortized in rents.
Programming focus	TBD
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	Feasibility studies & focus groups
Employment focus	Training and skill development services will be co-located with two market tenants.

23 - Victoria Village Community Hub	
Initiator	United Way
Location	1527 Victoria Park Avenue, north of Eglinton in Victoria Village/Flemingdon Park Priority Neighbourhood Area, 12,000 sq. ft.
Status	In development. Feasibility Study completed. Six social service agencies + arts organization(s): Better Living Health & Community Services, Community Living Toronto, Canadian Centre for Victims of Torture, Family Services Toronto, Reh'Ma Community Services.
Specific population/Community need	Local population of Victoria Village/Flemingdon Park Priority Neighbourhood Area.
Primary Purpose	Multi-service
Governance form	Not specified.
Governance lead	Working Women Community Centre is lead tenant
Co-location form	Tenants share centralized intake.
Funding structure	Sustained funding from United Way Toronto of \$150,000/year. Rent from tenants.
Capital funding	\$1 million major gift from United Way Toronto.
Programming focus	To be determined, but will include explicit arts focus as well as community services.
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	Held consultations with community.
Employment focus	None identified

24 - Weston Mount Dennis Hub Community Hub	
Initiator	United Way and Ontario Ministry of Health and Long Term Care (expansion of Community Health Centres).
Location	1541 Jane St. at Weston Road; 20,000 sq. ft. total; 8,000 sq. ft. community space, 12,000 sq. ft. satellite CHC.
Status	Occupancy October 2010. Opened January 2011.
Specific population/Community need	Local community of Weston/Mt. Dennis Priority Neighbourhood Area
Primary Purpose	Community health and social services.
Governance form	Lead agency: Unison Health and Community Services (formerly York Community Services). Anchor partners: COSTI, Macaulay Child Development Centre, Midaynta Settlement Services, North York Community House, Yorktown Family Services. Still in negotiation - Toronto Public Health Dental services
Governance lead	Unison Health and Community Services
Co-location form	Lead agency + anchor tenants + itinernant tenants
Funding structure	Sustained funding from United Way Toronto of \$150,000/year. Individual organizations will also pay rent, cover own operational funds. Amounts to be determined.
Capital funding	Ontario Ministry of Health and Long Term Care, \$3 million; \$1 million from United Way major donors.
Programming focus	Youth services, employment services, community health centre
Enabling Policy impetus	Strong Neighbourhoods Strategy
Community involvement	In development. Community consultations have occurred. Community Engagement Coordinator in place for first year.
Employment focus	COSTI Immigrant Services providing employment support services.